



GENBA-KAI

When operations
depend on key
individuals,
**the work system
remains fragile.**

Design and implement shop-floor
operating systems to stabilize
processes, reduce operational losses,
and improve productivity.



Operation Management



Standardization



Productivity



Quality and Stability



Team Development



Operations Management | Operational Improvement | Standardization | Productivity | Team Development

14 years of experience in industrial operations at Toyota Argentina and Brazil, leading productivity improvement, process standardization, team development, and shop-floor problem solving.

Where Genba-Kai creates value

- Low productivity or constrained capacity.
- Lack of clear work standards.
- Rework, scrap, waiting, and unnecessary motion.
- Recurring quality issues.
- Lack of practical indicators to manage operations.
- Production growth without a solid operating structure.

How we work

1. *Operational diagnosis: observe the actual work, understand the production flow, and identify losses, constraints, and deviations.*
2. *Prioritization: separate urgent issues from structural problems and focus improvement efforts where they have the greatest operational impact.*
3. *Standardization: define work methods, responsibilities, control points, sequences, and critical quality criteria.*
4. *Management system and indicators: implement simple, practical indicators to manage production, detect deviations, and support faster decision-making.*
5. *Implementation and leadership development: work alongside shop-floor leaders, implement concrete improvements, strengthen follow-up capabilities, and sustain results.*

What changes in the operation

- More stable and predictable processes.
- Less dependence on key individuals.
- Better use of installed capacity.
- Problems become visible and are addressed faster.
- Leaders improve their follow-up and problem-solving capabilities.
- The operation is better prepared to grow without increasing complexity and disorder.



Operational transformation is not about applying isolated tools. It is about building a work system that performs and can be sustained.

What we strengthen and how it impacts operations

We work on	Impact on operations
Work standards	Less dependence on key individuals
Visual management and routines	Faster visibility and response to deviations
Operational indicators	Faster, fact-based decision-making
Leadership development	Stronger follow-up, decision-making, and shop-floor leadership
Built-in quality	Fewer defects and less rework
Equipment stability	Fewer stoppages and greater operational continuity
Production flow	Less waiting and better use of capacity
Problem solving	Less recurrence of failures

First steps:

A shop-floor assessment to identify:

- Operational deviations
- Process stability
- Level of standardization
- Operational and productivity losses
- Roles and management routines
- Recurring quality issues

It is not only about defining what needs to be done. It is about building a way of working that can be sustained and continuously improved.

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